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STATE PREVENTION SYSTEM

Structure and Organization

The lead State alcohol, tobacco, and other drug (ATOD) agency in Missouri is the Division of Alcohol and Drug Abuse (DADA), which is under the jurisdiction of the Missouri Department of Mental Health. DADA consists of four units:

- Prevention and Education
- Fiscal and Contracts
- Evaluation and Research
- Treatment and Certification

Within DADA, the Prevention Coordinator has the responsibility for administering both the discretionary portion of the Safe and Drug-Free Schools and Communities program, as well as the Substance Abuse Prevention and Treatment Block Grant funds.

Missouri's prevention resource system is based to a large extent on an infrastructure of more than 200 community-based coalitions known as "Community 2000." This approach, developed in 1993, is a vehicle for building partnerships at the local level and helping communities address substance abuse problems they identify by assessment of need and development of plans. The support network for this initiative consists of 11 strategically located Community 2000 Support Centers. These support units provide the communities with a variety of services, including community mobilization, technical assistance, consultation, volunteer resource development, training, and linkages with other agencies in the State's prevention system.

In addition, the Division funds a statewide support center, provided by the Missouri Association of Community Task Forces (MoACT!). This center publishes a newsletter, organizes an annual prevention conference, provides access to more specialized consultation and training-of-trainers, administers a mini-grant program as well as other projects for DADA, and serves as the State association member of Community Anti-Drug Coalitions of America (CADCA), of which the community teams are local members.

Prevention planning and system management is structured on the basis of 20 Service Areas, each of which encompasses from one to nine of the State's 114 counties. Plans developed by the community teams are compiled by the Support Centers, which in turn participate in the formulation of a regional plan. DADA operates five regional/area administrative offices throughout the State. Each of those offices deploys a Community Development Specialist, who provides administrative support to the Support Centers, monitors contract compliance, and serves as liaison to the Division's centrally located prevention staff.

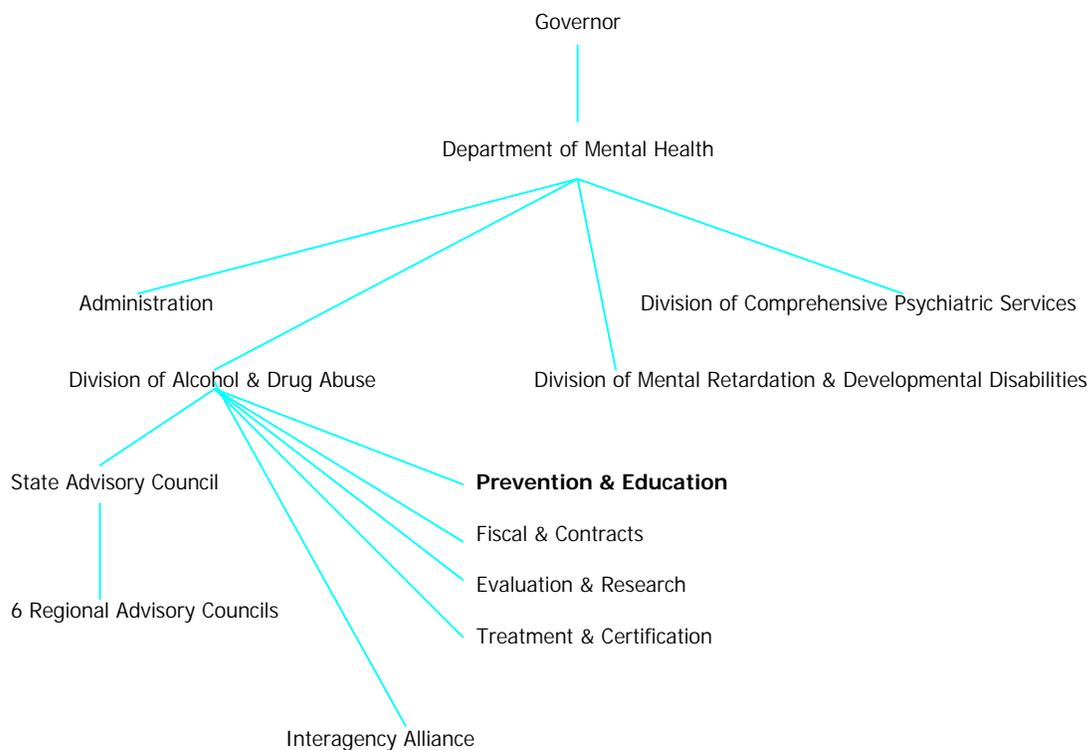
Missouri has an extensive network of State and Regional Advisory Councils on Alcohol and Drug Abuse. The members of the 25-person State Advisory Council are appointed by the Department Director and receive staff support from the Division's Central Office. The members of the six Regional Advisory Councils (up to 20 members each) are recruited from communities and appointed by the Division Director. They receive staff support from the regional administrative offices. The Councils provide advice and guidance by forwarding recommendations for action

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on policy and planning to the Division. They include consumers and citizens as well as professionals with ATOD prevention and treatment experience.

The Interagency Alliance to Prevent Substance Abuse consists of representatives of ten other agencies of State government and several private-sector organizations who share in the ATOD prevention mission. The Council meets on a monthly basis. Members determine areas of common interest; they identify ways to improve communication, consultation, cooperation, coordination, and collaboration. Members also identify gaps in services, and ways to leverage resources. DADA has been designated by the Governor as the lead agency on interagency initiatives involving substance abuse prevention. The Interagency Alliance is the primary vehicle for accomplishing goals of greater effectiveness and efficiency of prevention services.

Organizational Chart



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FUNDING AND RESOURCES

Year (FFY)	State Funding	SAPT Funding	20% Set-aside
1993	\$29,999	\$18,224,260	\$3,644,851
1994	29,045	18,487,928	3,779,841
1995	29,762	20,651,348	4,132,051

Allocation of Funds

CSAP Strategy	FFY 1993	FFY 1994	FFY 1995
Information Dissemination	\$519,027	\$1,077,628	\$1,981,970
Education	243,476	741,813	519,282
Alternatives	432,279	255,118	54,293
Problem Identification and Referral	1,145,941	1,056,856	1,425,837
Environmental	0	71,352	8,716
Community-based Process	999,148	577,074	93,729
Other*	304,980	0	48,224

*A portion of expenditures in the "Other" category included Resource Development activities and Synar Amendment compliance.

Resource Spending	FFY 1993	FFY 1994*	FFY 1995
Planning, Coordination, and Needs Assessment	\$0	\$0	\$0
Quality Assurance	0	0	0
Training (post-employment)	177,859	0	58,470
Education (pre-employment)	45,006	0	0
Program Development	47,931	6,486	6,220
Research and Evaluation	33,914	0	0
Information Systems	0	85,868	15,840

* These expenditures fell outside the set-aside.

Substate entities receiving set-aside funds for prevention service delivery

- 1 statewide resource center
- 11 regional support centers

Average amount of grant/contract:

- FFY 1993 - \$59,730
- FFY 1994 - \$56,416
- FFY 1995 - \$55,094

Per-capita 20% set-aside spending (population):

- FFY 1993 - \$0.70
- FFY 1994 - \$0.72
- FFY 1995 - \$0.78

Staff/Volunteers* designated and supported by set-aside funding and level:

- FFY 1993 -
 - State: 6 FTE/0 Volunteers
 - Regional:** 120 FTE/0 Volunteers
 - Local: FTE—NA***/ 1,300 Volunteers
- FFY 1994 -
 - State: 6 FTE/0 Volunteers
 - Regional: 120 FTE/0 Volunteers
 - Local: FTE--NA/ 1,440 Volunteers
- FFY 1995 -
 - State: 6 FTE/0 Volunteers
 - Regional: 120 FTE/0 Volunteers
 - Local: FTE--NA/ 1,600 Volunteers

*Volunteers estimated by State

**Estimated, based on the number of statewide Regional Advisory Councils (6) and based on the assumption that 20 persons are appointed to each Council.

***Information not available from State.

STATE CONTACT

Gerrit DenHartog

Prevention Coordinator
 P.O. Box 687
 1706 East Elm Street
 Jefferson City, MO 65102
 (573) 751-4942
 (573) 751-7814 (fax)

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PROGRAMS AND SERVICES

Definition of Prevention:

Missouri has developed a "Vision Statement" to guide prevention activities. The statement affirms that "the mission of the Missouri Alcohol and Other Drug Abuse Prevention and Treatment Enterprise is to support and strengthen Missouri communities in their alcohol and other drug abuse prevention and treatment efforts." It outlines six ATOD-related outcomes for each Missouri community, with emphasis on drug-free communities, access to high-quality services, respect for individuals in treatment and recovery, and support for healthy lifestyles. The Vision Statement has been disseminated throughout the State.

Does the State have prevention plan?

Yes, *Community 2000 Prevention Action Plan FY 98, FY 99.*

Target populations for prevention services:

- Pregnant women and women with dependent children
- Children of substance abusers

Total Number served:

- FFY 1993 – 214,789
- FFY 1994 – 231,076
- FFY 1995 – 271,937

Programs funded:

Type	Number of Programs/Number Served*			Programs
	FFY 1993	FFY 1994	FFY 1995	
Early intervention	N/A**	35/1,419	N/A***	Comprehensive Substance Treatment & Rehabilitation (CSTAR)
Information dissemination	N/A	N/A/3,315	N/A	MO Association of Community Task Forces
Education	N/A	N/A/4,743	N/A	Education bureau
Community-based	N/A	N/A/1,271	N/A	Team building programs; resource identification programs
Alternatives	N/A	N/A/9,644	N/A	Project Prom; Project Graduation; TREND chapters; Teen Institutes
Problem identification and referral	N/A	N/A/1,419	N/A	Daycare-based assessment of children whose mothers are admitted for residential treatment of substance abuse
Environmental	N/A	N/A/567	N/A	Education of legislators; workshops for community teams

*Number of activities recorded by the State.

**N/A=Data not available. In FFY 1993, system redesign resulted in data that were not congruent with the State or Federal fiscal year.

***Data not available. In FFY 1995, differences in data interpretation resulted in inconsistencies regarding programs and the way they were reported by CSAP strategy.

DATA COLLECTION ACTIVITIES

Results currently available on prevention programs funded by the 20% set-aside (including needs assessments and data collection):

DADA obtains some information from the quarterly reports submitted by the Community 2000 teams. These quarterly reports, provided by the Community 2000 Support Centers, detail the status of the 2000 community teams with regard to number of meetings, activity reports, areas of need, technical assistance requests, and number served. The reports also show the level of consistency between the community teams' activities and their strategic plan.

In addition, Community 2000 agencies report on six categories of prevention and intervention strategies/activities:

- Information
- Education
- Community and professional mobilization
- Alternatives
- Social policy and environmental change
- Early intervention

The State produces and distributes an annual Status Report on Missouri's Alcohol and Drug Abuse Problems; data from these reports are utilized by the Community 2000 teams and support centers to establish goals for individual prevention programs. Each Community 2000 team collects problem indicator data and develops an action plan that identifies issues to be addressed, goals, measures of success, strategies, and resources that will be required.

Prevention program monitoring includes a quarterly report, submitted by each Community 2000 team identifying the number of services in each prevention category (e.g., alternatives, problem identification and referral, etc.) it has provided within its service area. This report is reviewed to determine whether services have been dispersed in accordance with previously-submitted plans.

SUPPORT SERVICES

Training and Technical Assistance:

Currently, primary prevention-funded training and technical assistance activities are developed and conducted as needed by staff and providers. Topic areas for workshops, conferences, and seminars are identified through informal training and technical assistance needs assessments performed by the State. Examples of topics covered include:

- Outcome-based prevention
- Community asset mapping
- Community baselines
- Information on effective strategies and research-based programming
- Technical assistance as requested

The State is in the process of developing a new plan that will include a training/technical assistance component.

Certification Activities:

Beginning January 1, 1999, certification for prevention professionals will be offered by the Missouri Substance Abuse Counselors Certification Board. State certification of prevention programs, and agencies providing prevention services, has been in effect since 1996.